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January 29, 2014

COUNCIL OF DEANS

Re: Summer Tuition in the Budget Model for 2014

Dear Colleagues:

This letter is to confirm that we will implement summer sessions in the budget model for summer 2014. This decision is based on your feedback, discussions, and further analysis. As in the regular academic year, it is incumbent upon academic units to take responsibility for offering high-quality courses that meet the needs of our students in the summer. Under this budget model, the resources and decisions to do so will be under the purview of the academic units. As with all aspects of the budget model, we will continue to assess the impact of this change and will consider adjustments as needed. Some modifications are to be expected. The two implementation workgroups continue to review aspects of this change and may have further recommendations.

Budget and Institutional Analysis (BIA) will publish a final white paper in February but I will summarize key decisions now:

1. The UC Davis ladder salary cap for summer is a prudent guideline but not a rule or policy. Deans have the authority to determine appropriate compensation within the constraints of UC policies.
2. Per Office of the President (OP) guidance, UC Davis Academic Affairs encourages compensating instructors with salary instead of deposits to research accounts.
3. The basic funding model will remain as proposed in version 1 of the summer sessions paper and therefore will provide \$87.50 per SCH to the deans.
 - a. We notified COE, HARCS and DSS that they will receive additional one-time funds to aid in transition for summer sessions 2014. In future years, deans and departments will have time to assess course offerings with an eye toward balancing course portfolios and making other adjustments to the cost of delivery. We anticipate that the need for funding above the formula should decrease in future years.
 - b. Fixed percentages for financial aid and student services and a fixed dollar amount for historical central campus deficit will be taken from the gross revenue. In response to the concerns about this treatment, I would stress that this allows for 80% of every new dollar of revenue to be distributed to the academic units. Some of the proposed alternatives would have only distributed 50% of the new summer revenue to the academic units.

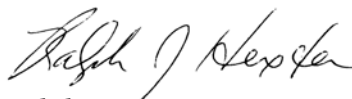
4. Undergraduate Education will have some funds to help support unique needs and innovative approaches during summer, but it will not be a program of the magnitude or complexity of the academic year instructional needs program.
5. For summer 2014, the Summer Sessions Office will, if requested by a dean's office, continue to process appointment and payroll transactions. However, all instructional payroll transactions will post to accounts in the academic units instead of summer sessions accounts.
6. UC Davis will participate in systemwide discussions starting in 2014-15 regarding charging summer sessions nonresident supplemental tuition systemwide.

As we continue to add new components to our campus budget model, I am pleased that many of you have voiced your support of the changes to summer sessions. Like you, I think this new methodology will allow academic units to better integrate summer session offerings with the rest of the academic year and have a more comprehensive view of the revenue and costs associated with summer.

I look forward to robust summer courses that meet the needs of our students, enable timely degree completion, and offer a wide variety of courses, including some that test innovative pedagogy.

I thank Director Mary Wall and staff in the Summer Sessions Office for their work to strengthen our summer program and for their focused effort to facilitate the transition. I thank all of you for the energy you are investing in this transition.

Sincerely,



Ralph J. Hexter
Provost and Executive Vice Chancellor

c: Academic Senate Chair Nachtergaele
Associate Vice Chancellor Ratliff
Interim Vice Provost de la Peña
Director Wall